



Social Road Map

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ACQUIRE - new followers, new

customers, new demographics (J.Crew)

- **Reach**: Increase # of instagram followers by +50% in 3 years (to over 500k)
- **Reach**: Increase follower-base of 30+ age demographic by 2x in 3 years
- Appreciation: Achieve 10k+ likes on all J.Crew + Glossier collaboration posts Current Glossier posts receive ~8k likes and J.Crew posts received ~10-20k
- Conversion: Increase new buyers online and in owned stores by +50% in 3 years
 - New buyers are defined by email addresses that have never placed a purchase on Glossier.com or in Glossier owned store
- *Conversion*: Increase new opt-ins by +30% in 3 years

(1) What are Glossier's proposed KPIs?

GROW & NUTURE - grow existing

customer base by expanding distribution and product offering

- Amplification: Create product sharing capabilities on site to aim for 1k
 - average shares per product by year 3
- Amplification: Reach over 1k hashtag mentions and shares of geo-specific targeted programs
 - ✤i.e. pink bike events
- Conversational Exchange: UGC
 - integration on e-commerce site to increase usage of Glossier hashtags by +50% in 3 years
- Amplification: Reach over 2k hashtag mentions for campus reps program and bestie box

(2) What problems can Glossier solve?

Unique skincare-as-makeup product offering - i.e. Generation G Lip Color that looks like stain but wears like a balm

Effortless beauty - no-makeup makeup, sheer products that enhance and don't cover

 Offer simple solutions for real life beauty - simple, easy-touse products that don't require a complex routine
 Accessible, democratized, inclusive beauty - affordable

price points with a high-end customer experience



Beauty in real life.

Hi! We're Glossier, a beauty company inspired by what girls need in real life. We're creating the new essentials: easy-to-use basics that form the backbone to *your* unique beauty routine.



Glossier. (3) What problems & unmet needs does the target audience have?

- (No time for a beauty routine target's lives are too busy for complex and old skincare and makeup routines and applications
- **(**Waning relevance of traditional business model
- C Declining reliability to beauty models models that have unattainable looks are no longer resonating, target is looking for a more approachable, non-professional model that could be their friend and represent them
- Changing methods of shopping for beauty target does not shop for beauty in traditional department stores, at counters, or specialty retailers; ever-increasing digital activity and shopping



For *me*, it's *important* to *democratize* beauty and *empower* women to take *ownership* of their *routine*.



Emily Weiss

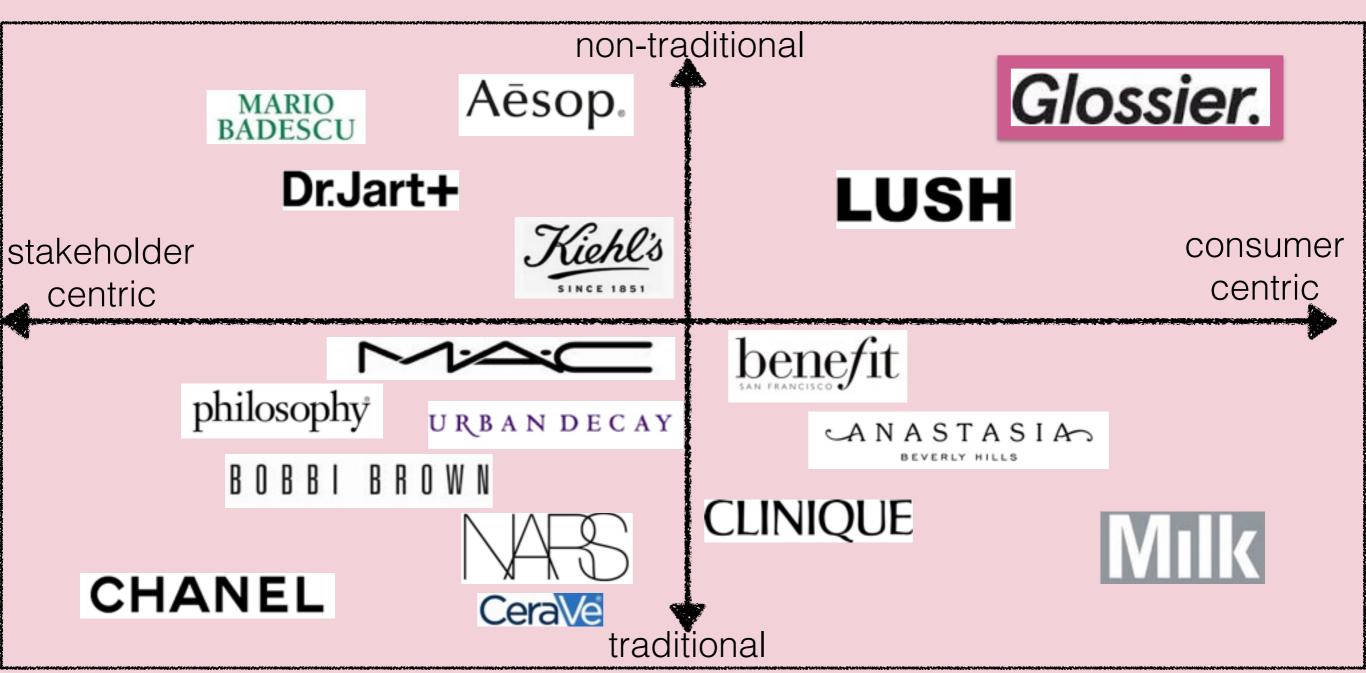
YOU'RE NOT JU∜T A SKIN TYPE.

(4) What problems will Glossier solve?

Glossier will **own** the pink-space in beauty providing a customer-centric and non-traditional business model

Glossier can use intothegloss.com and social media to source customer's feedback for new product development, content, assets, and commerce ideas

Glossier can reach their target through non-traditional digital channels and provide them with new formats for shopping and community experience



(5) What is Glossier's digital value proposition?

 Glossier was built on a digital platform - grown out of the blog intothegloss.com, launched e-commerce first, using its targets and advocates for feedback and even hiring as employees, packaging designed for instagram
 Community driven - Glossier can connect with its target, have conversations about the products and service directly, and cater the product offerings and content to the consumer

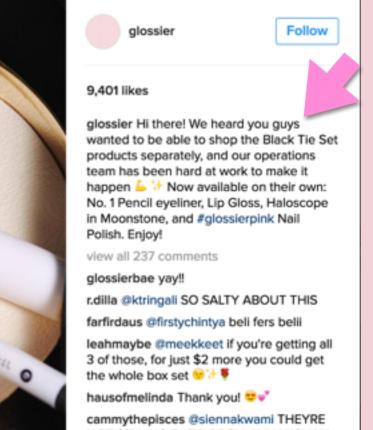
Owned content platform intothegloss.com is an authority in beauty and has an already strong cult following

INTO THE GLOSS

SHOP GLOSSIER.

G





cammythepisces @siennakwami THEYRE NOT SELLING THE RIBBON AHHAHSHAH

angeliati WANT AHH

- Tone/Voice = friendly & inclusive, like you are talking to your best friend
- Visual Identity = playful, simple, approachable, consistent brand codes (#glossierpink, instagram-worthy packaging, natural, glowing models)
- Editorial POV = community (leverage content from intothegloss.com and insider influencers), usage of UGC, and lifestyle posts in similar aesthetic
- Glossier stands for "beauty inspired by real life"

EVERY ONE SAYS THEY'RE "LOW-MAINTENANCE" (IT'S OKAY, NEITHER ARE WE).

INCLUSIVE INNOVATIVE CLEVER FM THOUGHTFUL

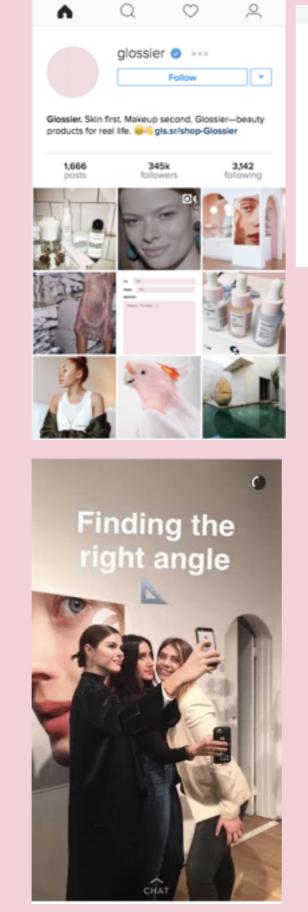
| glossier | Follow |
|--|-------------------------------|
| 6,782 likes | 8 |
| glossier Glossier's core values established two years ago too launch day 10/6/14 | |
| view all 109 comments | |
| j_graze @laurennekol omggg coincidence? I think NOT | 99 |
| tess.villegas I need Glossier ir 😌 | n Mexico 😌 🐭 |
| palmerlakepolina I purchased products and my acne prone i skin has become clear and su than a week. THANK YOU! Ca what you release next! | unpredictable pple in less |
| katelaubs love, dream produc company 14 26 | ts and dream |
| shakirrasayshello Geddsiu | |
| botanomorphic My birthday to Glossier! It's meant to be! | |
| vailablenyc Love it! | |

Add a comment.

(7) What channels does your target use to communicate?



- IntoTheGloss.com
- YouTube
- Snapchat
- Facebook
- Texting and Chat



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- Grow reach of existing programs through increased content and embedding UGC in e-com site
- Programmatic campaigns on instagram, Facebook, and in publisher site network:
 - Target existing customers and lookalikes for new product launches
 Target current J.Crew customers and 30+ age demographic for
 - J.Crew collaboration
 - ♥Geo-targeted for new store openings
 - ✤Target existing customers to send a Bestie Box
- ✤ Articles on intothegloss.com to support all growth efforts



(9) What assets do you need to create?

 \diamond_{\diamond} Teaser content for new product launches ♦ Video's & visual assets for Instagram ♦ Editorial content for Into the Gloss.com ♦ Integrate User Generated Content on Product Detail Page of e-commerce site \diamond_{\diamond} Geo specific content for expansion markets ♦ Out of home campaign \diamond Street team content/materials (pink bikes, flowers, lab coats, samples) ♦ Communication strategy to support community expansion initiatives ♦ Stickers, product samples for Bestie Box



A J.Crew for merchandise, digital asset creation, and shared spend on campaigns for collaboration

- Work with Jenna Lyons' social network to announce partnership and merchandise
- College campuses to get space for tents and pop-ups during orientation to promote campus rep program
- A Bike manufacturer to get pink bikes for guerrilla marketing campaigns (Glossier pink bikes ridden by representatives to hand out samples of new products in select cities)
- Vendors and agencies for creation and distribution of digital content i.e. Olapic for UGC in e-commerce site, Bazaarvoice for reviews, Criteo for ad placements, etc.
- A Influencers for new videos and content
- A Pop-up vendor for temporary shops (i.e. WithMe)
- A Provider of mobile shopping trucks

Appendix: What problems can Glossier solve?



-@Glossier

Follow glossier 2.243 likes 52w glossier Get your selfie insurance on Glossier.com 😑 🖩 view all 60 comments dtrinhuynh @lesetoffes 🙊 ilona_hamer @jadecsummers lolz jadecsummers @ilona_hamer 🕫 🛛 karlafmwatson @frannytravels I can't handle how true this is oulparis_nicole @di_law alicecvincent @omalley_kat alliejyll Øjennnewmanrubin yumiiyii @melkd___ mia_slodowitz @acid.raindroppps #allday #everyday mollymcarthur Hahahah @paulineklingelhofer kbrunsdy PREACH.

Add a comment...

glossier

2,300 likes

...

Follow

48w

....

"Glossier is cult, it's not niche," and that's because we believe in the democratization of beauty. Glossier was created not to be for a privileged "some" but for an activated "all"—and we are still early in our journey to fulfill that promise.

SAVING WHITE TOWELS FROM BLACK MASCORA SINCE 2016.

YOU LeeK GOOD.

PROBLEM SALVED.

glossier Salve the problem with Balm Dotcom evaalt @ddelriobud hil not yet—it'll be back this month. Stay tuned beach.d ♥♥♥♥

ddelriobud @evaalt thx girl 9999

evaalt @ddelriobud anytime 99 abovethekneeclothing Gosh dang I love you guys

beautifulmeskinboutique I want your products on my shelves for my clients!! 🙂

tiffanyfajen 🛒 💞 💞

brittanyivanco Please bring back the coconut balm dot com!

misscarriekay I'd love it if you made one without petroleum so it's better for your skin. Petroleum suffocates the skin. Please consider!

Add a comment...

W⊴KE UP EARLY F©R W⊛RK.

INSTAGRAM UNTIL YOU'RE LATE FOR WORK.

H&VING FUN IS THE POINT.

Appendix: Brand Image and Codes



Appendix: Content and Asset Examples



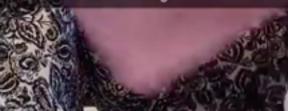












Appendix: Products

